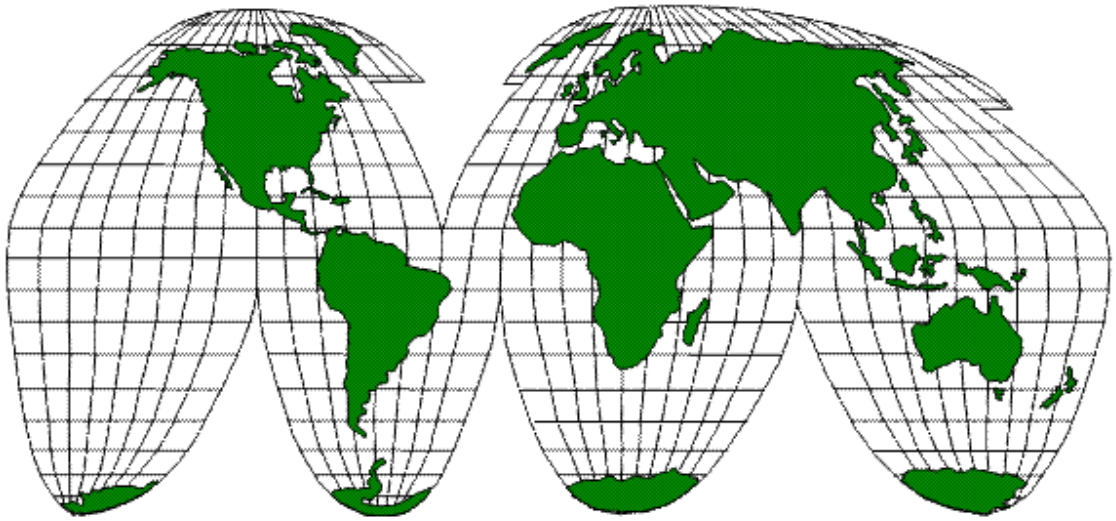
MILITARY HEALTH SYSTEM



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Department of War
DEFENSE OFFICE OF PREPUBLICATION AND SECURITY REVIEW

Fiscal Year (FY) 2027 Budget Estimates

Volume 2: Services Medical Readiness Exhibits Activities

April 2026

The Military Health System spans the globe in support of the Department of War's most important resource--active and retired military members and their families.

Preparation of the Defense-Wide budget excluding revolving funds, cost the Department of War a total of approximately $1,246,839 in FY 2026

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Overview of the Military Health System (MHS) Budget

The President has charged the Department of War with a sacred and enduring mission: to provide a lethal, ready force to defend our Nation and its interests. Central to this mission is the health and well-being of our service members, their families, and our retired population. The FY 2027 President's Budget for the Military Health System (MHS) provides the resources necessary to uphold this commitment, ensuring our warfighters are medically ready to deploy, our uniformed medical providers are well prepared for combat and operation medicine, and our families and retirees are well cared for at home.

Understanding the Total Cost of the Military Health System

The Service Medical Readiness investments detailed in the subsequent chapters represent only a portion of the nation’s overall investment in military medical readiness and health care. A holistic presentation of this investment is provided in the introductory material to Volume 1 and 2, and is essential for understanding the full cost of maintaining a ready medical force and providing the comprehensive TRICARE health benefit.

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U.S. Army
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

Description of Operations Financed:

Medical Readiness:
Provides manpower and operational support to Medical organizations and capabilities to include education and training opportunities for health care professionals, medical logistic support, basic municipal services to operate facilities, medical research, and acquisition of capital equipment.

Medical Operations Support:
Provides resources for (1) integrated, automated medical information addressing the functional areas including service members' entry exams, medical logistics, medical threat/intelligence, and optical fabrication; (2) Medical Operation Data System (MODS), medical readiness information management; and (3) manpower for Office of Soldier Council and information requirements.

Medical Research and Development:
Provides resources to the U.S. Army Aeromedical Research Laboratory (USAARL) and the U.S. Army Medical Research Institute of Environmental Medicine (USARIEM) to resource efforts related to medical readiness research programs.

Medical Facilities and Installation Support:
Provides resources for engineering services, security functions, food protection/veterinary, and pre-hospital emergency medical services.

Medical Acquisition Support:
Provides resources to the U.S. Army Health Contracting Activity (USAHCA) to resource authorized civilian workforce executing medical readiness contracting requirements such as awarding and administering contracts across Army Service Component Commands for medical supplies and equipment, medical-specific technicians, and contract advisory/assistance services.

Medical Education and Training:
Provides support for education and training opportunities for personnel through the following categories: Health Professions Scholarship Program, Uniformed Services University of the Health Sciences (USUHS), Professional Development Programs for Officers, Advanced Individual Training, Post Professional Short Course Program (Continuing Medical Education (CME)), Functional Training (Skill Progression), Long Term Health Education and Training (LTHET) and Pre-deployment Training.

U.S. Army
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

Financial Summary:

	FY 2025 Actual	FY 2026 Enacted	FY 2027 Request
TOTAL, BA01: Operating Forces	922,071	836,470	786,815
TOTAL, BA02: Mobilization	0	0	0
TOTAL, BA03: Training & Recruiting	0	0	0
TOTAL, BA04: Admin & Srvwide Activities	0	0	0
Total Medical Readiness Activities	**922,071**	**836,470**	**786,815**

Details:
BA 01: Operating Forces

APPN	SAG	Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
Medical Operations Support					
2020A	SAG 124	Army Medical (IM/IT)	16,401	15,887	12,904
2020A	SAG 124	Management HQ - Medical Readiness	38,092	22,620	23,058
2020A	SAG 124	Health Care Examining Activities	136,268	121,685	0
2020A	SAG 124	Operational Support - Medical Readiness	262,025	226,132	235,565
2020A	SAG 124	Veterinary Services	783	0	0
2020A	SAG124	Base Operations - Medical Readiness	0	1,327	351
2020A	SAG 124	Education and Training	5,323	8,463	7,695
Total Medical Operations Support			**458,892**	**396,114**	**279,573**
Medical Research and Development					
2020A	SAG 124	Base Operations - Medical Readiness	4,720	5,663	517
2020A	SAG 124	Operational Support - Medical Readiness	453	572	583
2020A	SAG 124	Operational Support - Medical Research Labs	5,388	5,773	5,753
Total Medical Research and Development			**10,561**	**12,008**	**6,853**
Medical Facilities and Installation Support					
2020A	SAG 124	Medical IM/IT	0	5	0
2020A	SAG 124	Management HQ - Medical Readiness	230	123	146
2020A	SAG 124	Base Operations - Medical Readiness	5,096	3,944	4,051
2020A	SAG 124	Military Public/Occupational Health	18,841	38,842	39,571

U.S. Army
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

APPN	SAG	Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
2020A	SAG 124	Operational Support - Medical Readiness	3,424	4,612	5,180
2020A	SAG 124	Veterinary Services	32,398	30,299	30,715
2020A	SAG 124	Base Operations - Emergency Medical Services	73,825	66,096	119,392
Total Medical Facilities and Installation Support			**133,814**	**143,921**	**199,055**
Medical Acquisition Support					
2020A	SAG 124	Medical IM/IT	16	304	310
2020A	SAG 124	Operational Support	15,966	7,107	7,267
Total Medical Acquisition Support			**15,982**	**7,411**	**7,577**
Medical Education and Training					
2020A	SAG 124	Medical IM/IT	8,807	10,361	10,225
2020A	SAG 124	Base Operations	11,274	3,226	3,348
2020A	SAG 124	Education and Training	151,639	129,006	137,736
2020A	SAG 124	Scholarship Programs	131,102	134,423	142,448
Total Medical Education and Training			**302,822**	**277,016**	**293,757**

Reconciliation of Increases and Decreases:

FY 2026 Enacted $836,470

1. Price Change $12,260

2. Transfers ..... $-141,338

a) Transfers In $0

b) Transfers Out ..... $-141,338

Medical Research and Development ..... $-5,173
Transfers funding and 43 FTEs from SAG 122, Land Forces Systems Readiness ($-7,087; -17 FTEs) and SAG 124, Medical Readiness ($-5,173; -26 FTEs) to SAG 435, Other Service Support to realign resources for Medical Research and development to PEO Soldier.

U.S. Military Entrance Processing Command (USMEPCOM) ..... $-136,165
Transfers funding and 1,937 FTEs from Operations and Maintenance, Army SAG 124, Medical Readiness ($-136,165; -519 FTEs), SAG 131, Base Operations Support ($-100,883; -1 FTE), SAG 324, Training Support ($-107), SAG 332, Examining ($-195,048; -1,417 FTEs) and SAG 434, Other Personnel Support ($-366) to the Defense Human Resources Agency for the U.S. Military Entrance Processing Command (USMEPCOM). This transfers operational costs associated with USMEPCOM and designates DHRA as the executive agent.

3. Program Increases $83,955

Enhanced Performance Award Pool for DoW Civilians $7,578
Increases funding to strengthen the Department's ability to recognize and reward the civilian workforce whose expertise and continuity underpin mission success. Expanded award capacity helps retain the talent that sustains warfighter readiness, drives innovation, and ensures uninterrupted support across the enterprise. Investing in civilian recognition directly reinforces the workforce that delivers stability, operational excellence, and long-term capability for the Department.

Restoral of FY 2026 Reductions $8,193
Restores civilian FTEs reduced in FY 2026 Enactment. Due to Deferred Retirement Program (DRP) and other attrition, combined with the federal hiring freeze, the Army was unable to maintain net positive turnover in FY 2026. The Army will fill vacancies in FY 2027 to bring on-hand levels consistent with the steady-state following the efficiency and optimization reductions.

Medical Education and Training Support $3,051
Increases funding for the Health Professional Scholarship Program (HPSP) to cover rising costs driven by sustained high recruitment and increasing average school tuition.

Medical Operational Support - MEPCOM.....$12,970
Increases funding for the Military Entrance Processing Command (MEPCOM) Fee-Based Provider contract to cover higher costs driven by three factors: improved recruiting performance, increased market rates for providers, and additional workload from enhanced medical screening.

Medical Installation Support $52,163
Increases funding for supplies, equipment, ambulances leases, and contract support required to provide Basic and Advanced Life Support Emergency Medical Services (EMS) and ensure compliance with federally and state-mandated standards for response time and quality of care.

4. Program Decreases .....$-4,532

Civilian Average Salary Adjustments.....$-2,570
Adjusts funding due to changes to civilian compensation rates and civilian type composition within this SAG. Each year the Army uses detailed execution and cost factor analysis to develop civilian rates for the budget request.

Federal Retirement System - Agency Contribution Rates.....$-1,962
Reduces funding to align with the adjusted Federal Employees Retirement System (FERS) contribution rates. These adjustments incorporate updated actuarial assumptions, workforce demographics shifts, and revised projections of retirement liabilities.

FY 2027 Estimate .....$-49,655

Performance Criteria and Evaluation Summary:

Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
1) Medical Readiness			
Medically Ready to Deploy	412,442.00	422,306.00	516,226.00
Dentally Ready to Deploy	443,720.00	453,926.00	452,093.00
2) Medical Operations Support			
Semi-annual Working Dog Physical Exams 180 Days or less	90.00	90.00	90.00
Consolidated Commercial Audit Food Program Performance	90.00	90.00	90.00
Optical Fabrication	700,000.00	700,000.00	500,000.00
3) Medical Research and Development			
Army Medical Research Labs	2.00	2.00	2.00
4) Medical Facilities and Installation Support			
5) Medical Acquisition Support			
6) Medical Education and Training			
Other Training - Medical Function Training	18,166.00	15,837.00	15,128.00
Officer/Enlisted Primary Training	6,236.00	7,692.00	6,528.00
Health Profession Scholarship	1,687.00	1,735.00	1,810.00
Medical Education and Training Total	**26,089.00**	**25,264.00**	**23,466.00**

Notes:

1) Medical Deployability includes all active duty military that meet all Medical Readiness requirements and Dental Class 1 or Dental Class 2 in addition to Soldiers with Temporary Profiles <30 days, Soldiers in Dental Class 3 or Dental Class 4, and those requiring a PHA. Dentally Ready to Deploy includes all active duty military that are classified as Dental Class I or 2 in addition to Soldiers in Dental Readiness Class 3 and Dental Readiness Class 4. Current as of 15 Feb 2023.

2.) This metric tracks the percentage of Military Working Dogs (MWDs) whose most recent semiannual physical examination (SAPE) occurred within the last 180 days (as of the end of the specified month). Statutory Requirements/Guidance: Army Regulation 40–905 SECNAVINST 6401.1B AFI 48–131. Optical Fabrication

are based on 250,000 inserts and 450,000 pairs of glasses. Frame production numbers are pulled from DOFEMS (Defense Optical Fabrication Enterprise Management System).

3) Other Training includes leadership and skills progression courses as well as professional development training.

4) Army students trained at METC under Proponent: 083 (DHA). Additionally, SAG 124 funds: A) Support of Students housed at the 32D Medical Brigade; B) Army Cadre that support and instruct at METC; and C) Supplements the 68W's Field Training Exercises (FTX) for METC Students at Camp Bullis.

Personnel Summary: Total

	FY 2025	FY 2026	FY 2027	Change FY 2025/ FY 2026	Change FY 2026/ FY 2027
Active Military End Strength (E/S) (Total)	**3,518**	**3,871**	**3,865**	**353**	**-6**
Officer	1,174	1,279	1,273	105	-6
Enlisted	2,344	2,592	2,592	248	0
Civilian End Strength (Total)	**3,867**	**3,810**	**3,278**	**-57**	**-532**
U.S. Direct Hire	3,526	3,456	2,962	-70	-494
Foreign National Direct Hire	95	67	66	-28	-1
Total Direct Hire	**3,621**	**3,523**	**3,028**	**-98**	**-495**
Foreign National Indirect Hire	207	250	250	43	0
Reimbursable Civilians	39	37	0	-2	-37
Active Military Average Strength (A/S) (Total)	**3,454**	**3,695**	**3,868**	**241**	**173**
Officer	1,164	1,227	1,276	63	49
Enlisted	2,290	2,468	2,592	178	124
Civilian FTEs (Total)	**3,867**	**3,810**	**3,315**	**-57**	**-495**
U.S. Direct Hire	3,526	3,456	2,962	-70	-494
Foreign National Direct Hire	95	67	66	-28	-1
Total Direct Hire	**3,621**	**3,523**	**3,028**	**-98**	**-495**
Foreign National Indirect Hire	207	250	250	43	0
Reimbursable Civilians	39	37	37	-2	0
Average Annual Civilian Salary ($ in thousands)	**128**	**127**	**130**	**0**	**3**
Contractor FTEs (Total)	**631**	**509**	**446**	**-122**	**-63**

OP-32A Line Items: Total

			Change from FY 2025 to FY 2026					Change from FY 2026 to FY 2027				
		FY 2025 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2026 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2027 Program
101	EXEC, GEN'L & SPEC SCHEDS	469,478	0	1.280%	6,009	-19,139	456,348	0	0.276%	0	0	395,395
103	WAGE BOARD	4,715	0	1.280%	60	2,272	7,047	0	0.276%	19	73	7,139
104	FN DIRECT HIRE (FNDH)	1,972	-53	1.280%	25	-631	1,313	0	0.276%	0	0	1,269
	TOTAL CIVILIAN PERSONNEL COMPENSATION	**476,165**	**-53**		**6,094**	**-17,498**	**464,708**	**0**		**19**	**73**	**403,803**
308	TRAVEL OF PERSONS	53,952	0	2.500%	1,349	-49,190	6,111	0	2.100%	128	-4,570	1,669
	TOTAL TRAVEL	**53,952**	**0**		**1,349**	**-49,190**	**6,111**	**0**		**128**	**-4,570**	**1,669**
401	DLA ENERGY (FUEL PRODUCTS)	62	0	1.102%	1	18	81	0	-7.084%	-6	4	79
411	ARMY SUPPLY	5,201	0	1.695%	88	5,555	10,844	0	6.686%	725	5,153	16,722
416	GSA SUPPLIES & MATERIALS	234	0	2.500%	6	297	537	0	2.100%	11	-42	506
422	DLA MAT SUPPLY CHAIN (MEDICAL)	28,486	0	-4.765%	-1,357	-5,940	21,189	0	4.776%	1,012	-175	22,026
424	DLA MAT SUPPLY CHAIN (WEAPON SYS)	593	0	-6.798%	-40	-553	0	0	18.234%	0	0	0
	TOTAL DEFENSE WORKING CAPITAL FUND SUPPLIES AND MATERIALS	**34,576**	**0**		**-1,303**	**-622**	**32,651**	**0**		**1,743**	**4,939**	**39,333**
506	DLA MAT SUPPLY CHAIN (CONST & EQUIP)	9,659	0	-4.279%	-413	4,252	13,498	0	-1.274%	-172	9,620	22,946
507	GSA MANAGED EQUIPMENT	992	0	2.500%	25	-425	592	0	2.100%	12	0	604
	TOTAL DEFENSE WORKING CAPITAL FUND EQUIPMENT PURCHASES	**10,651**	**0**		**-389**	**3,828**	**14,090**	**0**		**-160**	**9,620**	**23,550**
601	ARMY INDUSTRIAL OPERATIONS	393	0	-4.679%	0	0	0	0	-0.376%	0	0	0
633	DLA DOCUMENT SERVICES	614	0	0.020%	0	0	0	0	3.301%	0	0	0
647	DISA ENTERPRISE COMPUTING CENTERS	28	0	2.000%	0	0	0	0	-4.000%	0	0	0
672	PRMRF PURCHASES	30	0	-6.455%	-2	-28	0	0	2.298%	0	0	0
677	DISA TELECOMM SVCS - REIMBURSABLE	34	0	0.050%	0	-34	0	0	-1.170%	0	0	0
678	DISA IT CONTRACTING SERVICES	176	0	0.000%	0	0	0	0	0.000%	0	0	0
	TOTAL OTHER FUND PURCHASES	**1,275**	**0**		**-2**	**-62**	**0**	**0**		**0**	**0**	**0**
771	COMMERCIAL TRANSPORT	835	0	2.500%	21	-354	502	0	2.100%	11	0	513

U.S. Army
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

			Change from FY 2025 to FY 2026					Change from FY 2026 to FY 2027				
		FY 2025 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2026 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2027 Program
	TOTAL TRANSPORTATION	**835**	**0**		**21**	**-354**	**502**	**0**		**11**	**0**	**513**
901	FOREIGN NATIONAL INDIRECT HIRE (FNIH)	17,136	-119	2.900%	493	3,098	20,608	1,673	2.100%	468	-415	22,334
913	PURCHASED UTILITIES (NON-FUND)	460	0	2.500%	12	6,580	7,051	0	2.100%	148	0	7,199
914	PURCHASED COMMUNICATIONS (NON-FUND)	3,079	0	2.500%	77	-3,086	70	0	2.100%	1	0	71
915	RENTS (NON-GSA)	183	0	2.500%	5	-147	41	0	2.100%	1	0	42
917	POSTAL SERVICES (U.S.P.S)	63	0	2.500%	2	-46	19	0	2.100%	0	0	19
920	SUPPLIES & MATERIALS (NON-FUND)	8,208	0	2.500%	205	-4,247	4,166	0	2.100%	87	0	4,253
921	PRINTING & REPRODUCTION	121	0	2.500%	3	1,621	1,745	0	2.100%	37	0	1,782
922	EQUIPMENT MAINTENANCE BY CONTRACT	3,486	0	2.500%	87	2,468	6,041	0	2.100%	127	7,000	13,168
923	FACILITIES SUST, REST, & MOD BY CONTRACT	1,702	0	2.500%	43	-1,745	0	0	2.100%	0	0	0
925	EQUIPMENT PURCHASES (NON-FUND)	4,240	0	2.500%	106	591	4,937	0	2.100%	104	3,000	8,041
930	OTHER DEPOT MAINTENANCE (NON-FUND)	0	0	2.500%	0	190	190	0	2.100%	4	0	194
932	MGT PROF SUPPORT SVCS	7,104	0	2.500%	178	307	7,589	0	2.100%	159	0	7,748
933	STUDIES, ANALYSIS & EVAL	117	0	2.500%	3	17	137	0	2.100%	3	0	140
934	ENGINEERING & TECH SVCS	3,638	0	2.500%	91	-3,257	472	0	2.100%	10	0	482
936	TRAINING AND LEADERSHIP DEVELOPMENT (OTHER CONTRACTS)	20,551	0	2.500%	514	-8,441	12,624	0	2.100%	265	0	12,889
950	OTHER COSTS (MILITARY PERSONNEL)	129	0	0.000%	0	0	0	0	0.000%	0	0	0
955	OTHER COSTS (MEDICAL CARE)	79,598	0	4.000%	3,184	-35,379	47,403	0	3.900%	1,849	0	49,252
957	OTHER COSTS (LAND AND STRUCTURES)	903	0	2.500%	23	-194	732	0	2.100%	15	0	747
959	OTHER COSTS (INSURANCE CLAIMS/INDMNTIES)	9	0	2.500%	0	0	0	0	2.100%	0	0	0
960	OTHER COSTS (INTEREST AND DIVIDENDS)	1	0	2.500%	0	0	1	0	2.100%	0	0	1
964	OTHER COSTS (SUBSISTENCE AND SUPPORT OF PERSONS)	22	0	2.500%	1	-15	8	0	2.100%	0	0	8
987	OTHER INTRA-GOVT PURCH	24,631	0	2.500%	616	-2,152	23,095	0	2.100%	485	0	23,580
988	GRANTS	1	0	2.500%	0	8	9	0	2.100%	0	0	9
989	OTHER SERVICES	18,990	0	2.500%	475	4,198	23,663	0	2.100%	497	-12,553	11,607
990	IT CONTRACT SUPPORT SERVICES	19,074	0	2.500%	477	4,807	24,358	0	2.100%	512	-9,291	15,579
993	OTHER SERVICES - SCHOLARSHIPS	131,171	0	2.500%	3,279	-1,001	133,449	0	2.100%	2,802	2,551	138,802
	TOTAL OTHER PURCHASES	**344,617**	**-119**		**9,871**	**-35,823**	**318,408**	**1,673**		**7,575**	**-9,709**	**317,947**

U.S. Army
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

		Change from FY 2025 to FY 2026					Change from FY 2026 to FY 2027				
	FY 2025 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2026 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2027 Program
GRAND TOTAL	922,071	-172		15,642	-99,722	836,470	1,673		9,316	353	786,815

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Description of Operations Financed:

Medical Readiness:
Provides human resources and operational support to Medical organizations and capabilities, including education and training opportunities for healthcare professionals, medical logistic support, essential municipal services to operate facilities, medical research, and capital equipment acquisition.

Medical Operations Support:
Provides resources for (1) integrated, automated medical information addressing the functional areas, including service member's entry exams, medical logistics, patient regulation and evacuation, medical threat/intelligence, health care delivery, food protection/veterinary, optical fabrication, and administrative efforts; (2) deployment health, medical readiness data systems/information management, medical simulation training; (3) manpower for public affairs and information requirements; and (4) other medical operations activities.

Medical Research and Development:
Provides resources for medical research and innovative product development to prevent and mitigate injuries to service members in the deployed environment. Provides resources to support Congressionally Directed Medical Research Programs and several Centers of Excellence that support enhanced operational performance, mission readiness, and quality of life through collaborative leadership and advocacy for healing.

Medical Facilities and Installation Support:
Provides resources necessary for sustainment, restoration, and modernization of facilities supporting medical readiness, as well as operation of installation public health centers, pre-hospital emergency services, and facility engineering.

Medical Acquisition Support:
Provides resources for efforts related to medical readiness such as Tri-Service IM/IT programs, authorized civilian workforce performing medical research, laboratory infrastructure, and management support for selected US and overseas laboratories.

Medical Education and Training:
Provides support for education and training opportunities for personnel through the following categories: Health Professions Scholarship Program, Uniformed Services University of the Health Sciences (USUHS), Professional Military Education, Continuing Medical Education, Functional Training, Long Term Health Education and Training, and Pre-Deployment Training.

Financial Summary:

	FY 2025 Actual	FY 2026 Enacted	FY 2027 Request
TOTAL, BA01: Operating Forces	95,924	688,726	708,324
TOTAL, BA02: Mobilization	120,499	0	0
TOTAL, BA03: Training & Recruiting	128,983	0	0
TOTAL, BA04: Admin & Srvwide Activities	315,675	0	0
Total Medical Readiness Activities	**661,081**	**688,726**	**708,324**

Details:
BA 01: Operating Forces

BSO	APPN	SAG	Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
Medical Operations Support						
	2021A	1B1B	Mission and Other Ship Operations	23,913	0	0
	2021A	BSIT	Enterprise Information Technology	3,798	23,357	23,238
	2021A	1C1M	Medical Readiness	0	433,737	501,017
Total Medical Operations Support				**27,711**	**457,094**	**524,255**
Medical Research and Development						
	2021A	1C1M	Medical Readiness	0	1,125	1,010
Total Medical Research and Development				**0**	**1,125**	**1,010**
Medical Facilities and Installation Support						
	2021A	BSM1	Sustainment, Restoration, and Modernization	49,696	48,632	5,209
	2021A	BSS1	Base Operating Support	18,517	19,528	18,077
Total Medical Facilities and Installation Support				**68,213**	**68,160**	**23,286**
Medical Acquisition Support						
	2021A	1C1M	Medical Readiness	0	7,198	8,419
Total Medical Acquisition Support				**0**	**7,198**	**8,419**
Medical Education and Training						
	2021A	1C1M	Medical Readiness	0	155,149	151,354
Total Medical Education and Training				**0**	**155,149**	**151,354**

Financial Summary:

	FY 2025 Actual	FY 2026 Enacted	FY 2027 Request
TOTAL, BA01: Operating Forces	95,924	688,726	708,324
TOTAL, BA02: Mobilization	120,499	0	0
TOTAL, BA03: Training & Recruiting	128,983	0	0
TOTAL, BA04: Admin & Srvwide Activities	315,675	0	0
Total Medical Readiness Activities	**661,081**	**688,726**	**708,324**

Details:
BA 02: Mobilization

BSO	APPN	SAG	Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
Medical Operations Support						
	2021A	2C1H	Expeditionary Health Services Systems	73,561	0	0
Total Medical Operations Support				**73,561**	**0**	**0**
Medical Research and Development						
Total Medical Research and Development				**0**	**0**	**0**
Medical Facilities and Installation Support						
Total Medical Facilities and Installation Support				**0**	**0**	**0**
Medical Acquisition Support						
	2021A	2C1H	Expeditionary Health Services Systems	46,938	0	0
Total Medical Acquisition Support				**46,938**	**0**	**0**
Medical Education and Training						
Total Medical Education and Training				**0**	**0**	**0**

Financial Summary:

	FY 2025 Actual	FY 2026 Enacted	FY 2027 Request
TOTAL, BA01: Operating Forces	95,924	688,726	708,324
TOTAL, BA02: Mobilization	120,499	0	0
TOTAL, BA03: Training & Recruiting	128,983	0	0
TOTAL, BA04: Admin & Srvwide Activities	315,675	0	0
Total Medical Readiness Activities	**661,081**	**688,726**	**708,324**

Details:
BA 03: Training and Recruiting

BSO	APPN	SAG	Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
Medical Operations Support						
Total Medical Operations Support				**0**	**0**	**0**
Medical Research and Development						
Total Medical Research and Development				**0**	**0**	**0**
Medical Facilities and Installation Support						
Total Medical Facilities and Installation Support				**0**	**0**	**0**
Medical Acquisition Support						
Total Medical Acquisition Support				**0**	**0**	**0**
Medical Education and Training						
	2021A	3B3K	Professional Developmental Education	128,983	0	0
Total Medical Education and Training				**128,983**	**0**	**0**

Notes:

Financial Summary:

	FY 2025 Actual	FY 2026 Enacted	FY 2027 Request
TOTAL, BA01: Operating Forces	95,924	688,726	708,324
TOTAL, BA02: Mobilization	120,499	0	0

	FY 2025 Actual	FY 2026 Enacted	FY 2027 Request
TOTAL, BA03: Training & Recruiting	128,983	0	0
TOTAL, BA04: Admin & Srvwide Activities	315,675	0	0
Total Medical Readiness Activities	**661,081**	**688,726**	**708,324**

Details:

BA 04: Admin & Srvwide Activities

BSO	APPN	SAG	Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
Medical Operations Support						
	2021A	4A8M	Medical Activities	300,980	0	0
Total Medical Operations Support				**300,980**	**0**	**0**
Medical Research and Development						
Total Medical Research and Development				**0**	**0**	**0**
Medical Facilities and Installation Support						
	2021A	4A8M	Medical Activities	5,677	0	0
Total Medical Facilities and Installation Support				**5,677**	**0**	**0**
Medical Acquisition Support						
Total Medical Acquisition Support				**0**	**0**	**0**
Medical Education and Training						
	2021A	4A8M	Medical Activities	9,018	0	0
Total Medical Education and Training				**9,018**	**0**	**0**
Database Totals				313,552	0	0
Delta to BUMED				0	0	0

Reconciliation of Increases and Decreases - BSM1:

FY 2026 Enacted **$48,632**

1. Price Change **$971**

2. Transfers **$0**

a) Transfers In **$0**

b) Transfers Out **$0**

3. Program Increases **$7,518**

Sustainment Maintenance Contract $14
Increase in sustainment maintenance contract for NAMRU South in Peru and BDRD Ft. Detrick.

Increase in Restoration and Modernization $7,504
Increase in Restoration and Modernization funding to enhance shore readiness for facilities supporting maintenance and production, training, and fleet operations.

4. Program Decreases ..... **$-51,912**

Labor Requirements ..... $-80
Decrease due to adjustments in labor requirements.

Decrease in Restoration and Modernization ..... $-51,832
Decrease in Restoration and Modernization in support of CNIC Unaccompanied Housing (UH) priorities.

FY 2027 Budget Estimate **$5,209**

Reconciliation of Increases and Decreases - BSS1:

FY 2026 Enacted **$19,528**

1. Price Change **$394**

2. Transfers **$0**

a) Transfers In **$0**

b) Transfers Out **$0**

3. Program Increases **$0**

4. Program Decreases ..... **$-1,845**

Travel Reduction ..... $-31
Decrease in funding due to reduction in Environmental Compliance travel.

Reduction to BOS ..... $-1,814
Reduction to Base Operation Support (BOS) programs due to a reduction in Facility Services.

FY 2027 Budget Estimate **$18,077**

Reconciliation of Increases and Decreases - BSIT:

FY 2026 Enacted **$23,357**

1. Price Change **$458**

2. Transfers **$0**

a) Transfers In **$0**

b) Transfers Out **$0**

3. Program Increases **$66**

Workforce Reshaping $66
Updated personnel pricing based on planned workforce reshaping.

4. Program Decreases ..... **$-643**

Travel, Management & Professional Support Services, and Equipment Maintenance ..... $-643
Program decrease in Travel, Management & Professional Support Services, and Equipment Maintenance my Contract.

FY 2027 Budget Estimate **$23,238**

Reconciliation of Increases and Decreases - 1C1M:

FY 2026 Enacted $597,306

1. Price Change $11,014

2. Transfers $1,195

a) Transfers In $1,195

Optical Fabrication $1,195
Increase due to transfer from Defense Health Agency (DHA) for Optical Fabrication.

b) Transfers Out $0

3. Program Increases $73,425

Graduate Medical Education $23
Program increase required to address forecasted attrition and deteriorating pipeline of medical providers by increasing the numbers of student workload.

Education and Training $125
Program increase to initiate pilot program for SELRES C School training at civilian medical training institutions.

Education and Training $179
Increase to FAP to support additional education funding assistance for medical programs in order to address forecasted attrition and deteriorating pipeline of medical providers. This will support students accepted to or enrolled in an accredited training program leading to a medical specialist (medicine, dentistry, optometry, or psychology) degree.

Health Professionals Loan Repayment Program (HPLRP) $200
Increase to HPLRP to support additional loan repayments in order to address forecasted attrition and deteriorating pipeline of medical providers. This will support students accepted to or enrolled in an accredited training program leading to a medical specialist (medicine, dentistry, optometry, or psychology) degree.

Other Professional Development $355
Increase to Medical Professional Development due to an addition to student workload in order to address forecasted attrition and deteriorating pipeline of medical providers.

Newport News Clinic.....$442
Increase in civilian personnel funding and Full Time Equivalents (FTE) supporting the establishment and operationalization of a centralized medical clinic at the Newport News Clinic. This initiative is in direct support of the Vice Chief of Naval Operations (VCNO) directive to aggressively improve Quality of Service (QoS) for all Sailors, with a specific focus on those assigned to vessels undergoing New Construction (NEWCON) and Maintenance Availabilities.

Expeditionary Medical Units (EMU).....$468
Funding increase due to additional procurement, sustainment, and deployment of critical medical components for Expeditionary Medical Units.

Working Capital Fund (WCF) Rates.....$481
Increase to support Defense Logistics Agency (DLA) Supply Chain Management (SCM) Working Capital Fund (WCF) rates to maintain cash balance above the lower control limit, in accordance with DoW FMR policy.

USNS Mercy/Comfort Medical Equipment Replacement.....$85
Increase due to the procurement of additional medical equipment replacements.

En-Route Care Systems (ERCS).....$501
Funding increase due to additional supply chain requirements to support the procurement, sustainment, and deployment of critical medical components for En-Route Care Systems.

Naval Expeditionary Health Services Systems (NEHSS) Program Management Office.....$1,108
Increase to support the progression of Expeditionary Medicine (ExMed) platforms acquisition plan from production to fielding, resulting in an increase of operation & maintenance support for the fleet.

Civilian Performance Awards.....$1,137
Resources increased for the Department of the Navy's civilian performance award pool to 4 percent of the FY 2027 average annualized adjusted basic pay, providing the resources necessary to recognize high performance and incentivize excellence across the civilian workforce. This investment directly advances the Secretary of the War's priority to strengthen and empower the Department's civilian talent by ensuring performance awards remain competitive in a constrained labor market.

Expeditionary Medical Facilities (EMF).....$2,427
Increase supports additional supply chain requirements for the procurement, sustainment, and deployment of critical medical components. This ensures continuity and reliability across mission sets.

Expeditionary Resuscitative Surgical Systems (ERSS).....$1,538
Increase for additional supply chain requirements for the procurement, sustainment, and deployment of critical medical components in support of Expeditionary Resuscitative Surgical Systems. The increase also supports targeted capability enhancements to meet evolving operational demands and maintain medical readiness in joint environments.

Medical Treatment Facility (MTF) - USNS MERCY.....$15,446

Increase due to additional consumable medical supplies and equipment supporting the Medical Treatment Facility (MTF) on USNS MERCY.

Health Professions Scholarship Program $14,498
Increase to HPSP for additional scholarships in order to address forecasted attrition and deteriorating pipeline of medical providers. This will support students accepted to or enrolled in an accredited training program leading to a medical specialist (medicine, dentistry, optometry, or psychology) degree.

Service Specific Training $4,437
Program increase due to the additional training requirements for Tactical Combat Casualty Care and Expeditionary Medicine platforms.

Forward Deployable Preventive Medicine Units (FDPMU) $696
Funding increase for the increased procurement, sustainment, and deployment of critical medical components for Forward Deployable Preventive Medicine Units.

Increase to Enterprise Operations $29,279
Enterprise Operations: Increase will significantly strengthen the operational effectiveness of expeditionary medical platforms in support of national defense and global readiness missions. This investment to personnel and support costs directly addresses escalating EXMED Family of Systems (FoS); increased supply chain costs and transportation tied to platform reconstitution and ancillary support for the EXMED Program; Chemical, Biological, Radiological, and Nuclear (CBRNE) program; issuance and warehousing of Protective Gear (PGI); Auto Injectors; and Weapons Storage updates. This increase of funding ensures they remain mission-ready and capable of supporting the full spectrum of operations, ultimately enhancing force protection, operational agility, and strategic reach in a dynamic global landscape.

4. Program Decreases ..... $-21,140

Contract Services ..... $-7,376
The reduction of funding for contracted services is undertaken to prioritize cost efficiency, transparency, and the consolidation of services. This measure represents a deliberate workforce optimization strategy designed to streamline resources while safeguarding against adverse impacts to modernization initiatives and overall mission effectiveness.

Workforce Optimization ..... $-6,430
Implements a strategic reduction of civilian Full-Time Equivalents (FTEs) and funding for Direct and Working Capital Fund employees in compliance with Executive Order 14210. This workforce optimization is facilitated through voluntary separation tools, including the Deferred Resignation Program (DRP), to eliminate redundancies and restore accountability.

Travel ..... $-6,285
Reduces discretionary travel funding to align with the Secretary of War's highest priorities to strengthen readiness, modernize capabilities, and sustain the force.

Printing and Reproduction ..... $-414

Reduces funding for printing and reproduction to align with historical execution levels and ensure alignment with the priorities of the Secretary of War to improve the efficiency and effectiveness of our mission and business operations.

Federal Employees Retirement System (FERS) Contribution Rates ..... $-405
Reduce funding to align with the adjusted Federal Employees Retirement System (FERS) contribution rates. These adjustments incorporate updated actuarial assumptions, workforce demographics shifts, and revised projections of retirement liabilities.

Expeditionary Medical Facility (EMF) ..... $-230
Decrease in funding supporting Expeditionary Medical Facility (EMF) Djibouti equipment purchases, support contracts, and ongoing provision of medications, immunizations, and consumable medical supplies.

FY 2027 Budget Estimate $661,800

Performance Criteria and Evaluation Summary - 1B1B:

LI	Program ($K)	FY 2025	FY 2026	FY 2027
1B1B	Shipboard Equipment Replacement Program (SERP) Medical Equipment	23,913	0	0

Performance Criteria and Evaluation Summary - BSM1:

LI	Program ($K)	FY 2025	FY 2026	FY 2027
BSM1	Facilities Restoration and Modernization	43,300	43,359	-
BSM1	Facilities Sustainment	6,396	5,273	5,209
Total		**49,696**	**48,632**	**5,209**

Performance Criteria and Evaluation Summary - BSS1:

LI	Program ($K)	FY 2025	FY 2026	FY 2027
BSS1	Facility Services, Investment Planning, and Environmental Compliance	18517	19528	18077

Performance Criteria and Evaluation Summary - 2C1H:

LI	Program ($K)	FY 2025	FY 2026	FY 2027
2C1H	Expeditionary Medical Facilities (EMF)	25522	0	0
2C1H	Expeditionary Medical Units (EMU)	8317	0	0
2C1H	Forward Deployable Preventive Medicine Units (FDPMU)	1859	0	0
2C1H	Expeditionary Resuscitative Surgical Systems (ERSS)	4880	0	0
2C1H	En-Route Care Systems (ERCS)	3456	0	0
2C1H	USNS COMFORT/USNS MERCY (Medical Equipment Replacement)	872	0	0
2C1H	Medical Treatment Facility (MTF)	73561	0	0
2C1H	Naval Expeditionary Health Services Systems (NEHSS) Program Management Office	2032	0	0
Total		120499	0	0

LI	Fleet Hospital Inventory	FY 2025	FY 2026	FY 2027
2C1H	Expeditionary Medical Facilities (EMF): 150-Bed Unit	4	0	0
2C1H	Expeditionary Medical Units (EMU): 10-Bed Unit	2	0	0
2C1H	Forward Deployable Preventive Medicine Units (FDPMU)	5	0	0
2C1H	Expeditionary Resuscitative Surgical Systems (ERSS)	24	0	0
2C1H	En-Route Care Systems (ERCS)	36	0	0

Performance Criteria and Evaluation Summary - 4A8M:

LI	Program ($K)	FY 2025	FY 2026	FY 2027
4A8M	Enterprise Operations	$110,571	$ -	$ -
4A8M	Facilities Operations	$4,954	$ -	$ -
4A8M	Medical Readiness	$163,087	$ -	$ -
4A8M	Mental Health Program	$20,597	$ -	$ -
4A8M	Operational Medicine	$6,821	$ -	$ -
4A8M	SAPR Program	$0	$ -	$ -
4A8M	Education and Training	$9,645	$ -	$ -
Total		**$315,675**	**$0**	**$0**

LI	Drug Demand Reduction Program – Navy Military Drug Testing	FY 2025	FY 2026	FY 2027
4A8M	Navy Specimens Tested	1,016,015	0	0
4A8M	Navy Reserve Specimens Tested	32,320	0	0
4A8M	Marine Corps Specimens Tested	462,462	0	0
4A8M	Marine Corps Reserve Specimens Tested	19,400	0	0
4A8M	Army Specimens Tested	149,150	0	0
4A8M	Army Reserves Specimens Tested	50,500	0	0
4A8M	Army National Guard Specimens Tested	20,500	0	0
4A8M	Air Force Specimens Tested	0	0	0
4A8M	Air Force Reserve Specimens Tested	0	0	0
4A8M	Air National Guard Specimens Tested	0	0	0
4A8M	Military Entrance Processing Station Specimens Tested	275,000	0	0
4A8M	Non-DOW Specimens Tested	0	0	0
4A8M	US Coast Guard Specimens Tested	76	0	0
Total		**2,025,423**	**0**	**0**

Performance Criteria and Evaluation Summary - BSIT:

LI	Program ($K)	FY 2025	FY 2026	FY 2027
BSIT	Enterprise Information Technology	3,798	23,357	23,238

Performance Criteria and Evaluation Summary - 3B3K:

LI	Program ($K)	FY 2025	FY 2026	FY 2027
3B3K	HPSP- Health Professions Scholarship Program	84,195	0	0
3B3K	FAP- Financial Assistance Program	173	0	0
3B3K	HPLRP- Health Professionals Loan Repayment Program	2,160	0	0
3B3K	GME- Graduate Medical Education	405	0	0
3B3K	Other Professional Development	5,450	0	0
3B3K	Service Specific Training	34,920	0	0
Total		**127,303**	**0**	**0**

LI	Student Workload	FY 2025	FY 2026	FY 2027
3B3K	HPSP – Health Professions Scholarship Program	1,261	0	0
3B3K	FAP – Financial Assistance Program	21	0	0
3B3K	HPLRP – Health Professionals Loan Repayment Program	61	0	0
3B3K	GME – Graduate Medical Education	1,109	0	0
3B3K	Other Professional Development	697	0	0
3B3K	Service Specific Training	14,181	0	0
Total		**17,330**	**0**	**0**

Performance Criteria and Evaluation Summary - 1C1M:

LI	Program ($K)	FY 2025	FY 2026	FY 2027
1C1M	Medical Treatment Facility (MTF)	0	34,512	51,563
1C1M	Expeditionary Medical Facilities (EMF)	0	41,240	55,699
1C1M	Expeditionary Medical Units (EMU)	0	4,225	4,803
1C1M	Forward Deployable Preventive Medicine Units (FDPMU)	0	6,285	7,545
1C1M	USNS Mercy/Comfort (Medical Equipment Replacement)	0	4,264	4,349
1C1M	Expeditionary Resuscitative Surgical System (ERSS)	0	5,042	8,971
1C1M	En-Route Care Systems (ERCS)	0	4,526	6,196
1C1M	Newport New Clinic	0	663	1,055
1C1M	Naval Expeditionary Health Services Systems (NEHSS) Program Management Office	0	2,934	4,077
1C1M	Enterprise Operations	0	139,603	197,634
1C1M	Facilities Operations	0	8,671	8,907
1C1M	Medical Readiness	0	145,274	115,388
1C1M	Mental Health Program	0	27,374	23,944
1C1M	Operational Medicine	0	9,606	13,959
1C1M	SAPR Program	0	606	30
1C1M	Education and Training	0	3,789	7,525
1C1M	Health Professions Scholarship Program (HPSP)	0	96,883	108,804
1C1M	Financial Assistance Program (FAP)	0	147	154
1C1M	Health Professionals Loan Repayment Program (HPLRP)	0	2,160	2,560
1C1M	Graduate Medical Education (GME)	0	985	1,385
1C1M	Other Professional Development	0	5,696	4,155
1C1M	Service Specific Training	0	52,821	33,097
Total		**0**	**597,306**	**661,800**

LI	Fleet Hospital Inventory	FY 2025	FY 2026	FY 2027
1C1M	Expeditionary Medical Facilities (EMF): 150-Bed Unit	-	4	4

Performance Criteria and Evaluation Summary - 1C1M: (Cont.)

1C1M	Expeditionary Medical Units (EMU): 10-Bed Unit	-	2	2
1C1M	Forward Deployable Preventive Medicine Units (FDPMU)	-	5	5
1C1M	Expeditionary Resuscitative Surgical Systems (ERSS)	-	24	25
1C1M	En-Route Care Systems (ERCS)	-	36	47
1C1M	**Student Workload**	**FY 2025**	**FY 2026**	**FY 2027**
1C1M	Health Professions Scholarship Program (HPSP)	-	1,323	1,367
1C1M	Financial Assistance Program (FAP)	-	42	43
1C1M	Health Professionals Loan Repayment Program (HPLRP)	-	56	66
1C1M	Graduate Medical Education (GME)	-	2,697	3,793
1C1M	Other Professional Development	-	733	534
1C1M	Service Specific Training	-	21,451	13,441
Total		**0**	**26302**	**19244**

LI	Drug Demand Reduction Program – Navy Military Drug Testing	FY 2025	FY 2026	FY 2027
1C1M	Navy Specimens Tested	0	1,017,411	1,027,585
1C1M	Navy Reserve Specimens Tested	0	32,450	32,775
1C1M	Marine Corps Specimens Tested	0	463,000	467,630
1C1M	Marine Corps Reserve Specimens Tested	0	19,450	19,645
1C1M	Army Specimens Tested	0	149,000	149,000
1C1M	Army Reserves Specimens Tested	0	50,000	50,000
1C1M	Army National Guard Specimens Tested	0	20,500	20,500
1C1M	Air Force Specimens Tested	0	0	0
1C1M	Air Force Reserve Specimens Tested	0	0	0
1C1M	Air National Guard Specimens Tested	0	0	0
1C1M	Military Entrance Processing Station Specimens Tested	0	290,000	292,900
1C1M	Non-DOW Specimens Tested	0	0	0
1C1M	US Coast Guard Specimens Tested	0	68	70
Total		**0**	**2,041,879**	**2,060,105**

U.S. Navy
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
1) Medical Readiness			
Dentally Ready to Deploy2 (Goal = 95%)	95.00	95.00	95.00
Medically Ready to Deploy (Goal = 90%)	90.00	90.00	90.00
2) Medical Operations Support			
Total Number of Expeditionary Beds	705.00	620.00	620.00
USNS COMFORT – exercises per year	2.00	2.00	2.00
USNS MERCY – exercises per year	2.00	2.00	2.00
DDRP – Navy Military Drug Testing Funding ($K)	31,218.00	4,162.00	3,134.00
3) Medical Research and Development			
4) Medical Facilities and Installation Support			
5) Medical Acquisition Support			
6) Medical Education and Training			

Notes:
*****Navy Medical Readiness funding within BSO 18 (BUMED) and other BSO's was realigned and consolidated into new LI 1C1M (Medical Readiness) in FY 2026.**

i) The FY25 Reimbursable FTE represent the Navy Medicine Counter Drug program that is budgeted as a Reimbursable in the out years and executed as direct during the year of execution.

ii) Net changes in overall end strength do not reflect reductions in MILPERS, but are due to realignment of resources from the Defense Health Program (DHP) to Navy (OM,N).

iii) Contract Full Time Equivalents (FTEs) displayed in this budget, in accordance with Section 803 of Public Law 111-84, are derived using approved OSD AT&L calculation methodologies. They do not represent an actual depiction of the contract workforce, as the Navy continues to increase the fidelity of its contract inventory.

Personnel Summary: Total

	FY 2025	FY 2026	FY 2027	Change FY 2025/ FY 2026	Change FY 2026/ FY 2027
Active Military End Strength (E/S) (Total)	**382**	**548**	**416**	**166**	**-132**
Officer	254	357	267	103	-90
Enlisted	128	191	149	63	-42
Civilian End Strength (Total)	**1,045**	**1,061**	**1,060**	**16**	**-1**
U.S. Direct Hire	866	882	881	16	-1
Total Direct Hire	**866**	**882**	**881**	**16**	**-1**
Foreign National Indirect Hire	2	2	2	0	0
Reimbursable Civilians	177	177	177	0	0
Active Military Average Strength (A/S) (Total)	**374**	**543**	**389**	**169**	**-154**
Officer	247	355	257	108	-98
Enlisted	127	188	132	61	-56
Civilian FTEs (Total)	**1,068**	**1,057**	**1,056**	**-11**	**-1**
U.S. Direct Hire	866	882	881	16	-1
Total Direct Hire	**866**	**882**	**881**	**16**	**-1**
Foreign National Indirect Hire	2	2	2	0	0
Reimbursable Civilians	200	173	173	-27	0
Average Annual Civilian Salary ($ in thousands)	**104**	**94**	**87**	**-11**	**-7**
Contractor FTEs (Total)	**527**	**597**	**597**	**70**	**0**

OP-32A Line Items: Total

			Change from FY 2025 to FY 2026				Change from FY 2026 to FY 2027		
		FY 2025 Program	Price Growth Percent	Price Growth	Program Growth	FY 2026 Program	Price Growth Percent	Price Growth	Program Growth	FY 2027 Program
101	EXEC, GEN'L & SPEC SCHEDS	111,509	1.280%	1,427	-13,961	98,975	0.276%	273	-7,562	91,686
	TOTAL CIVILIAN PERSONNEL COMPENSATION	**111,509**		**1,427**	**-13,961**	**98,975**		**273**	**-7,562**	**91,686**
308	TRAVEL OF PERSONS	16,468	2.500%	412	9,155	26,035	2.100%	547	-1,385	25,197
	TOTAL TRAVEL	**16,468**		**412**	**9,155**	**26,035**		**547**	**-1,385**	**25,197**
416	GSA SUPPLIES & MATERIALS	0	2.500%	0	12,533	12,533	2.100%	263	-379	12,417
422	DLA MAT SUPPLY CHAIN (MEDICAL)	0	-4.765%	0	11,536	11,536	4.776%	551	-55	12,032
	TOTAL DEFENSE WORKING CAPITAL FUND SUPPLIES AND MATERIALS	**0**		**0**	**24,069**	**24,069**		**814**	**-434**	**24,449**
507	GSA MANAGED EQUIPMENT	12,072	2.500%	302	-12,374	0	2.100%	0	0	0
	TOTAL DEFENSE WORKING CAPITAL FUND EQUIPMENT PURCHASES	**12,072**		**302**	**-12,374**	**0**		**0**	**0**	**0**
611	NAVY SURFACE WARFARE CTR	737	2.023%	15	-114	638	2.148%	14	619	1,271
614	SPACE & NAVAL WARFARE CENTER	90	0.897%	1	-91	0	6.592%	0	0	0
625	NAVY TRANS (SERVICE SUPPORT)	23,754	-16.653%	-3,956	-19,798	0	-6.745%	0	0	0
679	COST REIMBURSABLE PURCHASE	20,971	2.500%	524	12,832	34,327	2.100%	721	16,013	51,061
	TOTAL OTHER FUND PURCHASES	**45,552**		**-3,416**	**-7,171**	**34,965**		**735**	**16,632**	**52,332**
706	AMC CHANNEL PASSENGER	0	86.400%	0	580	580	-47.200%	-274	288	594
771	COMMERCIAL TRANSPORT	1,998	2.500%	50	5,245	7,293	2.100%	153	-2,853	4,593
	TOTAL TRANSPORTATION	**1,998**		**50**	**5,825**	**7,873**		**-121**	**-2,565**	**5,187**
901	FOREIGN NATIONAL INDIRECT HIRE (FNIH)	52	2.900%	2	-1	53	2.100%	1	0	54
913	PURCHASED UTILITIES (NON-FUND)	1,085	2.500%	27	-788	324	2.100%	7	891	1,222
914	PURCHASED COMMUNICATIONS (NON-FUND)	0	2.500%	0	438	438	2.100%	9	783	1,230
915	RENTS (NON-GSA)	1,265	2.500%	32	337	1,634	2.100%	34	1,968	3,636
920	SUPPLIES & MATERIALS (NON-FUND)	45,651	2.500%	1,141	-26,099	20,693	2.100%	435	23,230	44,358
921	PRINTING & REPRODUCTION	184	2.500%	5	365	554	2.100%	12	-385	181
922	EQUIPMENT MAINTENANCE BY CONTRACT	21,731	2.500%	543	-15,938	6,336	2.100%	133	2,835	9,304

U.S. Navy
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

			Change from FY 2025 to FY 2026				Change from FY 2026 to FY 2027			
		FY 2025 Program	Price Growth Percent	Price Growth	Program Growth	FY 2026 Program	Price Growth Percent	Price Growth	Program Growth	FY 2027 Program
923	FACILITIES SUST, REST, & MOD BY CONTRACT	56,695	2.500%	1,417	32,243	90,355	2.100%	1,897	-48,289	43,963
924	PHARMACEUTICAL DRUGS	0	4.000%	0	3,421	3,421	3.900%	133	-744	2,810
925	EQUIPMENT PURCHASES (NON-FUND)	12,327	2.500%	308	69,688	82,323	2.100%	1,729	31,417	115,469
932	MGT PROF SUPPORT SVCS	85,694	2.500%	2,142	-71,709	16,127	2.100%	339	-253	16,213
933	STUDIES, ANALYSIS & EVAL	0	2.500%	0	78,173	78,173	2.100%	1,642	-6,851	72,964
934	ENGINEERING & TECH SVCS	256	2.500%	6	213	475	2.100%	10	271	756
935	TRAINING AND LEADERSHIP DEVELOPMENT	0	2.500%	0	2,231	2,231	2.100%	47	1,534	3,812
936	TRAINING AND LEADERSHIP DEVELOPMENT (OTHER CONTRACTS)	92,084	2.500%	2,302	4,434	98,820	2.100%	2,075	9,692	110,587
955	OTHER COSTS (MEDICAL CARE)	8,042	4.000%	322	125	8,489	3.900%	331	-1,540	7,280
957	OTHER COSTS (LAND AND STRUCTURES)	102	2.500%	3	-105	0	2.100%	0	0	0
960	OTHER COSTS (INTEREST AND DIVIDENDS)	136	2.500%	3	-135	4	2.100%	0	0	4
964	OTHER COSTS (SUBSISTENCE AND SUPPORT OF PERSONS)	1,591	2.500%	40	-1,571	60	2.100%	1	166	227
984	EQUIPMENT CONTRACTS	13,516	2.500%	338	269	14,123	2.100%	297	-14,396	24
985	RESEARCH & DEVELOPMENT, CONTRACTS	28,705	2.500%	718	-12,348	17,075	2.100%	359	255	17,689
986	MEDICAL CARE CONTRACTS	0	4.000%	0	67	67	3.900%	3	0	70
987	OTHER INTRA-GOVT PURCH	88,701	2.500%	2,218	-84,044	6,875	2.100%	144	472	7,491
989	OTHER SERVICES	15,665	2.500%	392	25,084	41,141	2.100%	864	841	42,846
990	IT CONTRACT SUPPORT SERVICES	0	2.500%	0	7,018	7,018	2.100%	147	118	7,283
	TOTAL OTHER PURCHASES	**473,482**		**11,958**	**11,369**	**496,809**		**10,649**	**2,015**	**509,473**
	GRAND TOTAL	**661,081**		**10,733**	**16,912**	**688,726**		**12,897**	**6,701**	**708,324**

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Description of Operations Financed:

Medical Readiness:
Medical Readiness provides medical operational support tailored and designed to enhance operational mission performance and the performance of individual Airmen through targeted, evidence-based interventions in mitigating risks and stressors across the Military Departments. It provides resources for Global Health Engagement and medical readiness programs above the Military Treatment Facility delivering critical support to the operational squadrons across the enterprise. Support includes En-Route Patient Staging, Human Performance Wing Aerospace Physiology & Centrifuge, and other operational medical requirements. Medical Operations also delivers aeromedical capabilities such as patient movement and necessary medical equipment requirements for the installation and/or mission with specific medical capabilities necessary to properly respond to an incident and to identify casualties in the response.

Medical Operations Support:
Medical preparedness supports operations with the capability to sustain requirements at the Major Commands, contingency operations and wartime requirements through the provision and prepositioning of medical and war readiness materials, deployable contingency hospitals and clinics, and installation Medical Counter-Chemical, Biological, Radiological, Nuclear (C-CBRN) Installation Response Program. The Medical C-CBRN Installation Response Program increases an installation's capability to respond and generate the mission after an incident and provides the installation with specific medical capabilities necessary to properly identify CBRN agents when responding to an incident and to treat CBRN casualties in the aftermath. Funding supports the maintenance and repair of portable hospitals, clinics and other medical war readiness materials; from critical care-in-the-air to man-portable medical care at the forward edge of the battle area.

Medical Research and Development:
N/A

Medical Facilities and Installation Support:
N/A

Medical Acquisition Support:
N/A

Medical Education and Training:
Medical Education and Training provides support for education and training opportunities for personnel through the following categories: Medical Readiness Exercises, Human Performance Wing programs, Air Force Institute of Technology medical officer scholarships and loans, Health Professions Scholarship Program, Uniformed Services University of the Health Sciences (USUHS), Professional Military Education, Continuing Medical Education, Functional Training, Long Term Health Education and Training, and Pre-Deployment Training.

U.S Air Force
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

Financial Summary:

	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
TOTAL, BA01: Operating Forces	510,036	539,000	561,626
TOTAL, BA02: Mobilization	0	0	0
TOTAL, BA03: Training & Recruiting	0	0	0
TOTAL, BA04: Admin & Srvwide Activities	0	0	0
Total Medical Readiness Activities	**510,036**	**539,000**	**561,626**

Details:
BA 01: Operating Forces

APPN	SAG	Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
Medical Operations Support					
3400	SAG 12Q	Medical C-CBRNE* Programs (USAF)	11,004	12,499	13,881
3400	SAG 12Q	Medical Readiness Platforms	33,743	39,333	52,576
3400	SAG 12Q	Medical Readiness Activities	2,294	2,314	23,302
3400	SAG 12Q	Military Public/Occupational Health	1,307	1,416	1,299
3400	SAG 12Q	Operational Support	286,580	305,628	307,458
Total Medical Operations Support			**334,928**	**361,190**	**398,516**
Medical Research and Development					
Total Medical Research and Development			**0**	**0**	**0**
Medical Facilities and Installation Support					
Total Medical Facilities and Installation Support			**0**	**0**	**0**
Medical Acquisition Support					
Total Medical Acquisition Support			**0**	**0**	**0**
Medical Education and Training					
3400	SAG 12Q	Medical Education & Training	175,108	177,810	163,110
Total Medical Education and Training			**175,108**	**177,810**	**163,110**

Notes:

Reconciliation of Increases and Decreases:

FY 2026 Enacted $539,000

1. Price Change $9,387

2. Transfers ..... $-3,332

a) Transfers In $0

b) Transfers Out ..... $-3,332

Civilian Pay - Realign AFDW and HQs SG FOA Manpower to AFMEDCOM ..... $-3,332
Decrease full-year funding and manpower from Medical Readiness (Subactivity Group 12Q, -$3,332, 8 FTEs) to Air Force Medical Command, aligning non-DHP medical manpower to where executing is being performed, ensuring accurate PB submission and execution.
(FY 2026 Base: $92,451; FTE Base: 618; -8 FTE)

3. Program Increases $33,792

Civilian Pay - Average Workyear Cost Adjustment $3,678
Increase in civilian personnel compensation adjusts average workyear costs. Each year, The Air Force uses detailed execution and cost factor analysis to update civilian compensation costs for the purpose of accurately forecasting budget estimates for the civilian workforce. The Subactivity Group average cost adjustment is a result of these changes as well as updated pay raise, awards and benefit assumptions.

OP32:
101 Executive General Schedule
(FY 2026 Base: $92,451; FTE Base: 618)

Civilian Pay - Enhanced Performance Award Pool for DoW Civilian Employees $1,434
Increase full-year funding that strengthens the Department's ability to recognize and reward the civilian workforce whose expertise and continuity underpin mission success. Expanded award capacity helps retain the talent that sustains warfighter readiness, drives innovation, and ensures uninterrupted support across the enterprise. Investing in civilian recognition directly reinforces the workforce that delivers stability, operation excellence, and long-term capability for the Department.

OP32:
101 Executive General Schedule
(FY 2026 Base: $92,451; FTE Base: 618)

Medical Readiness - Patient Movements $7,900
Increase supports Patient Movement Item (PMI) redistribution in the USINDOPACOM theater to bolster aeromedical evacuation capability requirements to meet the demands of a conflict with a peer competitor.

OP32:
702 MAC SAAM
(FY 2026 Base: $446,549)

Medical Readiness - Set the Theater (Pacific) $20,780
Increase supports Pacific Air Force's (PACAF) critical dispersal operations. This funding makes the required medical investments to prepare and sustain five (5) additional clusters with mission ready material, storage, and sustainment, posturing for Air Force to support INDOPACOM operational requirements. Funding enables Agile Combat Employment (ACE) operations in the first and second island chains. These efforts enable PACAF to be able to execute an ACE scheme of maneuver.

OP32:
925 Equipment Purchases (Non-Fund)
(FY 2026 Base: $446,549)

4. Program Decreases .....$-17,221

Efficiency - Contract Services.....$-15,232
The reduction of funding for contract services is undertaken to prioritize cost efficiency, transparency, and the consolidation of services. This measure represents a deliberate workforce optimization strategy designed to streamline resources while safeguarding against adverse impacts to modernization initiatives and overall mission effectiveness.

OP32:
401 DLA Energy (Fuel Products)
418 AF Retail Supply (GSD)
505 Air Force Fund Equipment

633 DLA Document Services
771 Commercial Transportation
920 Supplies and Materials (Non-DWCF)
922 Equipment Maintenance By Contract
923 Facility Sustain, Restore Mod By Ct
925 Equipment Purchases (Non-Fund)
935 Training and Leadership Development
955 Other Costs-Medical Care
957 Other Costs-Lands and Structures
987 Other Intra-Governmental Purchases
989 Other Services
(FY 2026 Base: $446,549)

Efficiency - Supplies and Materials.....$-1,989
Reduces funding for supplies and materials to align with historical execution levels and ensure alignment with the priorities of the Secretary of War to improve the efficiency and effectiveness of our mission and business operations.

OP32:
920 Supplies and Materials (Non-DWCF)
(FY 2026 Base: $446,549)

FY 2027 Budget Estimate $561,626

U.S Air Force
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

Performance Criteria and Evaluation Summary:

Description	FY 2025 Actuals	FY 2026 Enacted	FY 2027 Estimate
1) Medical Readiness			
Dentally Ready to Deploy	254,444.00	248,713.00	248,713.00
Medically Ready to Deploy	238,496.00	231,407.00	231,407.00
2) Medical Operations Support			
Pacific Air Forces (PACAF) War Reserve Materiel (WRM) Warehouses	1.00	1.00	1.00
Continental United States (CONUS) War Reserve Materiel (WRM) Warehouses	2.00	2.00	2.00
Operational Support Teams	74.00	74.00	120.00
3) Medical Research and Development			
4) Medical Facilities and Installation Support			
5) Medical Acquisition Support			
6) Medical Education and Training			
Other Training - Medical Function Training	15,319.00	16,018.00	17,669.00
Health Profession Scholarship Program	1,486.00	1,563.00	1,610.00

Notes:
1. Readiness numbers do not include Service members who are unavailable to deploy because they have not completed initial training or technical training for a military specialty, are currently cadets, are incarcerated, currently deployed, or have a retirement/separation within 180 days of reporting period.
2. Medically Ready to Deploy includes all active duty military that are medically cleared to deploy (Preventative Health Assessments, Immunizations, Labs, Profiles, etc.).
3. Dentally Ready to Deploy includes all active duty military that are classified as Dental Class 1 or 2. FY 2027 goal is for Dental Readiness Class 1 and 2 to be greater than or equal to 95%.
4. Operational Support Team will transition to True North Plus (TN+) teams on 1 October 2026. The FY 2027 value (120) is an estimate with actuals pending Phase 3 implementation in the 4th quarter of FY 2026.
5. Other Training includes leadership and skills progression courses as well as professional development training.

Personnel Summary: Total

	FY 2025	FY 2026	FY 2027	Change FY 2025/ FY 2026	Change FY 2026/ FY 2027
Active Military End Strength (E/S) (Total)	**1,795**	**2,080**	**2,435**	**285**	**355**
Officer	833	942	1,121	109	179
Enlisted	962	1,138	1,314	176	176
Civilian FTEs (Total)	**625**	**618**	**610**	**-7**	**-8**
U.S. Direct Hire	624	617	609	-7	-8
Foreign National Direct Hire	1	1	1	0	0
Total Direct Hire	**625**	**618**	**610**	**-7**	**-8**
Average Annual Civilian Salary ($ in thousands)	**162**	**150**	**155**	**-12**	**5**
Contractor FTEs (Total)	**1,412**	**2,147**	**1,754**	**735**	**-393**

OP-32A Line Items: Total

			Change from FY 2025 to FY 2026					Change from FY 2026 to FY 2027				
		FY 2025 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2026 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2027 Program
101	EXEC, GEN'L & SPEC SCHEDS	99,266	0	1.280%	1,271	-8,144	92,393	0	0.276%	255	1,779	94,427
103	WAGE BOARD	1,700	0	1.280%	22	-1,722	0	0	0.276%	0	0	0
104	FN DIRECT HIRE (FNDH)	188	0	1.280%	2	-132	58	0	0.276%	0	5	63
	TOTAL CIVILIAN PERSONNEL COMPENSATION	**101,154**	**0**		**1,295**	**-9,998**	**92,451**	**0**		**255**	**1,784**	**94,490**
308	TRAVEL OF PERSONS	33,005	0	2.500%	825	-32,515	1,315	0	2.100%	28	2,535	3,878
	TOTAL TRAVEL	**33,005**	**0**		**825**	**-32,515**	**1,315**	**0**		**28**	**2,535**	**3,878**
401	DLA ENERGY (FUEL PRODUCTS)	293	0	1.102%	3	-296	0	0	-7.084%	0	1,346	1,346
414	AIR FORCE CONSOL SUST AG (SUPPLY)	44	0	5.780%	3	-47	0	0	4.540%	0	0	0
418	AIR FORCE RETAIL SUPPLY (GEN SUPPORT DIV)	27,711	0	5.786%	1,603	-22,143	7,171	0	0.608%	44	12,229	19,444
	TOTAL DEFENSE WORKING CAPITAL FUND SUPPLIES AND MATERIALS	**28,048**	**0**		**1,609**	**-22,486**	**7,171**	**0**		**44**	**13,575**	**20,790**
505	AIR FORCE FUND EQUIP	12,050	0	2.500%	301	-10,400	1,951	0	2.100%	41	21,124	23,116
	TOTAL DEFENSE WORKING CAPITAL FUND EQUIPMENT PURCHASES	**12,050**	**0**		**301**	**-10,400**	**1,951**	**0**		**41**	**21,124**	**23,116**
633	DLA DOCUMENT SERVICES	19	0	0.020%	0	42	61	0	3.301%	2	-3	60
671	DISA DISN SUBSCRIPTION SERVICES (DSS)	77	0	-8.000%	-6	-71	0	0	0.000%	0	0	0
	TOTAL OTHER FUND PURCHASES	**96**	**0**		**-6**	**-29**	**61**	**0**		**2**	**-3**	**60**
702	AMC SAAM (FUND)	29,681	0	17.500%	5,194	-32,446	2,429	0	-19.637%	-477	27,988	29,940
705	AMC CHANNEL CARGO	8	0	74.800%	6	-14	0	0	-1.991%	0	0	0
771	COMMERCIAL TRANSPORT	517	0	2.500%	13	-77	453	0	2.100%	10	-24	439
	TOTAL TRANSPORTATION	**30,206**	**0**		**5,213**	**-32,537**	**2,882**	**0**		**-467**	**27,964**	**30,379**
913	PURCHASED UTILITIES (NON-FUND)	179	0	2.500%	4	-183	0	0	2.100%	0	0	0
914	PURCHASED COMMUNICATIONS (NON-FUND)	634	0	2.500%	16	-650	0	0	2.100%	0	0	0
915	RENTS (NON-GSA)	4,993	0	2.500%	125	-5,118	0	0	2.100%	0	0	0

U.S Air Force
Medical Readiness Activities
Fiscal Year (FY) 2027 Budget Estimates

			Change from FY 2025 to FY 2026					Change from FY 2026 to FY 2027				
		FY 2025 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2026 Program	FC Rate Diff	Price Growth Percent	Price Growth	Program Growth	FY 2027 Program
917	POSTAL SERVICES (U.S.P.S)	219	0	2.500%	5	-224	0	0	2.100%	0	0	0
920	SUPPLIES & MATERIALS (NON-FUND)	10,510	-1	2.500%	263	-10,042	730	-1	2.100%	15	12,080	12,824
921	PRINTING & REPRODUCTION	34	0	2.500%	1	-35	0	0	2.100%	0	0	0
922	EQUIPMENT MAINTENANCE BY CONTRACT	29,662	0	2.500%	742	-965	29,439	0	2.100%	618	8,376	38,433
923	FACILITIES SUST, REST, & MOD BY CONTRACT	275	0	2.500%	7	248	530	0	2.100%	11	2,271	2,812
925	EQUIPMENT PURCHASES (NON-FUND)	3,388	0	2.500%	85	-3,473	0	0	2.100%	0	21,246	21,246
932	MGT PROF SUPPORT SVCS	5,362	0	2.500%	134	-3,341	2,155	0	2.100%	45	-2,200	0
933	STUDIES, ANALYSIS & EVAL	10,027	0	2.500%	251	-10,278	0	0	2.100%	0	0	0
934	ENGINEERING & TECH SVCS	2,400	0	2.500%	60	-2,460	0	0	2.100%	0	0	0
935	TRAINING AND LEADERSHIP DEVELOPMENT	105,190	0	2.500%	2,630	266,768	374,588	0	2.100%	7,866	-202,560	179,894
955	OTHER COSTS (MEDICAL CARE)	111,344	0	4.000%	4,454	-94,363	21,435	0	3.900%	836	98,947	121,218
957	OTHER COSTS (LAND AND STRUCTURES)	2,482	0	2.500%	62	-1,329	1,215	0	2.100%	26	-147	1,094
964	OTHER COSTS (SUBSISTENCE AND SUPPORT OF PERSONS)	1,333	0	2.500%	33	-1,366	0	0	2.100%	0	0	0
986	MEDICAL CARE CONTRACTS	72	0	4.000%	3	-75	0	0	3.900%	0	0	0
987	OTHER INTRA-GOVT PURCH	2	0	2.500%	0	1,757	1,759	0	2.100%	37	1,176	2,972
989	OTHER SERVICES	17,371	0	2.500%	434	-16,487	1,318	0	2.100%	28	7,074	8,420
	TOTAL OTHER PURCHASES	**305,477**	**-1**		**9,308**	**118,385**	**433,169**	**-1**		**9,482**	**-53,737**	**388,913**
	GRAND TOTAL	**510,036**	**-1**		**18,545**	**10,420**	**539,000**	**-1**		**9,384**	**13,243**	**561,626**